



# UNITYPROJECT ANNUAL REPORT

for relief of homelessness in london

2011 / 12



## 10 **best** board directors

Chair Chuck Grawburg, Associate, PricewaterhouseCoopers

Vice Chair Amanda Grzyb, Professor UWO, Media and Information Studies

Secretary James Spangenberg, Crown Attorney, London Middlesex

Treasurer Gil Warren, Former President, London District Labour Council

Property Committee Pat Malloy, Proprietor, Duo Building Ltd.

Golf Committee Rick Odegaard, Broker of Record, London Commercial Realty

Christmas Carol Committee Chair Dimitri Lascaris, Class Action Attorney, Siskinds LLP

UPwithART Committee Sarah White, Proprietor Framing and Art Centre

At-Large Bernie Hammond, Director of Peace and Social Justice Studies, Kings College

At-Large Fergo Berto, CAW Canada - National Rep, London Area Director;

At-Large Tammy Connor, Former Principal Thames Valley District School Board

## 13 **fabulous** frontline support staff

Myles Cummins Ben Cunningham Yvette Conley Len Hughes Peter Lebel

Rob Prettie Mike McGregor Trevor McNaughton Meghan O'Brien Linda Pimperton

Sarah Scott Josh Tullett Rebecca Waugh Maryellen Young

## 5 **perfect** program staff

Volunteer Coordinator Rebecca Waugh

Community and Housing Support Worker Jessika Lang

Life Skills Program Coordinator Jenny Butchart

Events and Communications Amanda Hickey

London CARES Matti Paquiz

Barhet Woldemariam

Shane Clarke

Nikki Fraser

Lula Woldemariam

Diane Amaral

## 2 **marvellous** management staff

General Manager Charlene "Chuck" Lazenby

Development Manager Silvia Langer



# from our board chair and general manager

## Renovation, Collaboration and Celebration

A lot happened over the course of the 2011-12 year (April 1 2011 - March 31 2012). It began with a \$780,000 budget and ended with a budget approaching one and a quarter million, reflecting new programming that is a testimony to our ambition for services that make a real difference.

We initiated our Save UP Front campaign to restore our crumbling heritage facade and front porch, for the safety and security of residents and to contribute to the revitalization of our cherished Old East village neighbourhood. Meanwhile, Home Depot built residents a beautiful deck.

We developed and launched new life skills programming with the aid of the United Way of London & Middlesex who took on three new funded agencies this year, the Unity Project proudly among them.

We participated in our community's development, rejuvenated programming and earned the partnership of the City of London in being awarded the management of the Housing and Stability component of the London CARES program.

We celebrated the 10th Anniversary of our raucous beginnings as a tent city protest on August 11 2001, returning to Campbell Memorial Park with founding members, former foes and good friends.

We worked hard and we enjoyed many good times with all those who joined us in these and other endeavours. Together we made the Unity Project and the City of London a better place.

Yours very truly,



Chuck Grawburg  
Board Chair



Chuck Lazenby  
General Manager



# we operate everyday by the values of respect, cooperation, interdependence and compassion.

## mission

The Unity Project provides emergency shelter and transitional housing and supports self-help where people are struggling to escape and avoid homelessness.

## history

In the summer of 2001, a group of youth activists and homeless individuals formed a tent city in a downtown park to raise public awareness of a desperate situation. The community experience that developed led to the initiation of the Unity Project - a shelter service with a peer-supported community model. With the support of hundreds from every walk of life and a generous grant from the City of London the Unity Project was able to purchase and open its facility in the heart of Old East Village in London Ontario. Since then, Unity Project has been a consistent contributor in providing vital social services for London and area and helped thousands of men and women to approach stability and restore well being.

## program model

Unity Project provides emergency shelter and transitional housing for men and women aged 18 and over in a safe, secular and home-like environment. Community values are promoted and personal accountability is encouraged in an environment where residents cook, clean and perform daily maintenance to develop and practice important life skills. Front-line support staff are accessible 24/7 and work one-to-one with each resident to monitor and advance a personal action plan for stability and independence.

## services

A participatory life skills program is embedded in programming.

### *Community Drop-In*

Everyone welcome for a cup of coffee, to use the phone, take a shower, or get staff support.

### *Crash Bed*

Nightly stays on a first-come-first-served basis. Meals available.

### *Emergency Shelter*

23 beds for short-term stays up to 42 days (longer if required). Residents may remain on property during the day and required to contribute to a healthy community to maintain eligibility.

### *Phase-I Transition Housing*

7 beds for 2-3 month stays for residents transitioning from emergency shelter. Semi-private room. Ongoing staff support.

### *Phase-II Transition Housing*

8-10 men and women are accommodated for transition periods up to a year with a private room, shared kitchen, bath, laundry and livingroom. Staff support as-needed.

# we get by on the support you give!

# unity in numbers ...

**12,995**  
bednights

**617**  
individuals

**151**  
women

**466**  
men

**140**  
youth

**39**  
transitional  
housing  
residents

**38%**  
achieved  
housing

**64,000**  
cups of coffee

**44,200**  
meals served

**6,780**  
laundry loads

**5,875**  
referrals

**Shelter-usage** ... an increase of some 2,500 bednights (10,491 in 2010 vs 12,995 in 2011) resulted from an increase in duration of stay within the category of "short stay" individuals. Frontline services were improved by limiting drop-in service hours, with no impact or change in numbers of individuals utilizing these services. 25 to 50 non-residents access drop-in daily, as many as 75 episodes of service per day.

**Demographics** impact shelter services and related costs. Youth, for example, require increased supervision and support and those with physical disabilities (a minimum 28% of our shelter population) need to be safely accommodated in a participatory environment so that they too have the opportunity to contribute to the best of their abilities.

	Men	Women	
Age 16-24	90	50	22%
Age 25-30	71	22	15%
Age 31-40	101	34	22%
Age 41-50	110	25	22%
Age 51-60	69	16	14%
Age 61+	25	4	5%

Nearly half the men in shelter and transitional housing are aged 31-50, the age at which poverty really catches up to a person through job loss, illness and disability, addictions and all the associated social disconnections.

**Achieved-housing** rate has increased from 29% to 38% since instituting our Community Support Program. We are more confident in the adequacy of the housing obtained and maintain connections to support housing stability. However, achieved housing is not the paramount measure of success in our mission, nor of resident achievement. Neither housing availability nor adequacy is within our or residents' control. Further, we believe each resident gathers and contributes something important in their experience with us. Each one enjoys some success – whether accessing addictions treatment, securing Ontario Disability, or just finally sleeping through the night.

**We aim** to expose people to healthy social and physical routines, to strengthen people in their task of overcoming the multitude of obstacles they face and to provide them with life skills as they transition from street culture to stability, independence and community citizenship. We build community over cups of coffee, tasty meals, in the cooperative accomplishment of daily household tasks and in the compassionate, respectful and relevant frontline support. We work to engage participants in self-help while utilizing and navigating the system of supports and resources available to them.

# our goals ...



**#1** to provide a safe and functional **facility** in which to animate our program, express our values, serve our community and advance our mission, with efficient and effective use of limited space through well-designed, well-maintained and quality infrastructure, equipment, furnishings and landscape to support a safe, off-street haven for homeless individuals.



## Save UP Front the campaign to polish the Unity Project "smile"

The Save UP Front project happily dominated facility improvement focus for the 2011 year. It came to be known as "the project to polish the Unity Project 'smile'", thanks to Ian Gillespie's article in the London Free Press (May 17) referencing London Dental Community Cares, the campaign's driving force.

The crumbling facade was a neighbourhood eyesore, but it promised to be the jewel in Old East Village's crown! Through its 130-year endurance the historic Queen-Anne style façade remained mostly intact. Years of exposure to the elements had made preservation of this landmark a matter of pressing urgency. Its wooden columns, metal cresting, intricate cornices, limestone foundation and red brick are a fascinating example of London's architectural heritage. Save UP Front set out to restore it, provide for resident safety and security and contribute to the revitalization of London's Old East.



Over \$70,000 was raised in just 7 months. A campaign cabinet of 16 Unity Champions solicited donations from 125 doctors and dental industry suppliers. The campaign was initiated by Dr. Manu Panwar, Dr. Drew Smith, and Dean Callon of Patterson Dental (industry supplier) in collaboration with Patrick Malloy of Duo Building (and board director). The Blackfriar Estate Tour fundraiser represented the campaign in form and substance. Over 400 members of the public enjoyed a once-in-a-lifetime opportunity to tour the beautifully restored former Bishop's Palace and Raleigh House, private residences Dr. John Demarco and Denis Campeau and of Dr Manu Panwar, respectively.

The restoration got underway in October 2011.



## UP's Backhouse Facelift

Much needed durable and attractive dining-room furnishings and new dorm mattresses were purchased and stainless steel kitchen cabinets installed. Now everyone has a comfortable seat and a warm bed to rest and relax. We are able to dine together in a setting that promotes community and contributes to the overall cleanliness of our home. Many thanks to the: Lawson Foundation (in memory of Miggsie Lawson), Arcangelo Rea Family Foundation, and the London Community Foundation's Haines Family Fund & McDonald Pierce Family Fund.



## Team Depot Builds UP a Deck

During the hottest days on record (July 18- 24) London East Home Depot was sweating it out, building us a deck... two decks! Team Depot extended the rear upper deck and built a large deck at the rear emergency shelter building to provide comfort and respite for Unity residents. The deck had been on our wish list a long time, and we are extremely grateful for their support and efforts. The year prior, Team Depot involved all of its London locations to give our basement a complete makeover, transforming it to efficient storage space for shelter supply residents' personal belongings.



## Living and Dining Makeover

Kingsmill's brokered a generous donation of beautiful furnishings from Mitchell Gold+Bob Williams, Home Meridian International and Magnussen Home to transform the shelter's living and dining rooms. What is more, the store donated a paint colour consultation, the paint and supplies and spent two days painting with staff and residents... then did all the cleanup.

# more goals...

**#2** to provide **programs and services** that offer quality care and support to homeless and at-risk individuals, model the values of community in our everyday operations, restore dignity to some of London's most vulnerable citizens, instill a sense of personal accountability in those who experience our program and to help more people understand and overcome their barriers to enjoy a stable, independent life.



We proudly joined with United Way of London & Middlesex to help shape London as a community where everyone matters. We were honoured to be among three new programs joining the more than 40 funded agencies supported by United Way and its generous donors.

A \$62,000 grant helped launch the Community Life Skills Program with structured activities in the areas of health and wellness; house and home; employment skills; system navigation.

The program has increased our team capacity to address typical life skills deficits and to meaningfully support individuals in their path toward stability and independence.

We are most grateful for the support of the Johansen-Larsen Foundation who for three years supported the UP's ongoing, embedded life skills program and out of which this program grew.

- 80 distinct individuals involved in 13 program areas
- 415 individual counselling sessions and 2500 referrals
- 31 certificates to individuals completing Healthy Homes
  - 33 swim and 38 gym passes distributed
- 1 Cookbook for typical UP inventory/food stock
- Daily Job Binder ran over 3000 job postings
- 25 individuals made over 600 job applications
- 6 individuals secured employment

Community  
and  
Housing  
Support



Improved outcomes and growth marked the year for the Community Support Program (CSP). Three year frontline veteran Jessika Lang steered the program as Community Support Worker (CSW) for homelessness prevention and housing. CSP operated part-time until January 2012, funded by Sisters of St. Joseph and the Agape Foundation of London. It became full time with the added support of the Catherine Donnelly Foundation.

CSP provides referral, intervention, support and case-management to help residents and vulnerable Londoners to obtain and maintain housing, avoid eviction, achieve stability and integrate back into the community. Participant-centred, inclusive and flexible in its responsiveness, it has proven a useful neighbourhood resource in directing traffic throughout an increasingly integrated "system". CSP connects participants to the immediate resources they need and fosters collaborative solutions with other service providers, landlords and friends and family.

The Unity Project's "achieved housing" rate climbed from 29% (2010) to 38% in 2011.



# unityproject volunteers



The volunteer program primarily provides individuals an opportunity to meaningfully participate in a frontline service capacity, and particularly for those completing student placements and internships as part of a degree program. Partner programs include Medix School, Fanshawe HSF, Everest College, Trios College, Western University and also St. Leonard's Community Service program.

7071 volunteer hours were contributed representing a minimum \$98,000 value to our organization. Volunteers enjoy good value in return developing skills and accumulating a wealth of experience. Many have found relevant employment or hired by Unity Project to frontline positions over the years.

Numerous professionals also contribute, serving on event and campaign committees or to lend professional services and consultation, giving hundreds upon hundreds of hours collectively.

We applaud all of our compassionate, energetic and talented volunteers - just a few of whom mentioned here.

Derik Sutherland	Chris Kinsch	Joe Morrison
Mark Whitfield	Mike Racine	Ester Garcia
Amanda Nolan	Ashley Morrison	Brian Bartlett
Alice Teply	MaryEllen	Marlesa Howald
Adam Gilkes	Lawrence	Sharon Jacobs
Meg Pirie	Kate Harrison	Whitney Linell
Danny Ford	Lara Adele Rae	Dan Hammond
Trudy Loucks	Jessica Kirshin	Gregory Jarvis

Participation in City of London's Community Addictions Response Strategy (London CARES) provides opportunity to contribute to a new and innovative solutions to homelessness.

Unity Project helped to re-shape the program over the course of the 2011 year and began on the ground management of its Housing and Stability component in February 2012. The CARES five pillar approach (harm reduction, prevention, enforcement, treatment and integration) addresses substance use and healthy community issues among street involved individuals.

Unity Project is one of five collaborating agencies contributing component roles for Street Outreach, Safe Spaces, Housing Stability Workers and a Housing Selection Worker to promote a ready housing stock. The Administration Committee is represented with management staff of Unity Project, Addiction Services of Thames Valley, Regional HIV/AIDS Connection, and the London CARES Coordinator and the City of London's Manager of Homelessness, Hostels and Special Populations.

London CARES began in late summer 2008. After a brief hiatus, the vision and practices moving forward are based on Housing First principles to advance London's Community Plan on Homelessness and its Housing Strategy.

## ...more progress

**#3** To provide our **community** with an effective model of care and support to homeless and at-risk individuals and to learn from, educate and influence our community so as to bring about a just and compassionate society.



## 7th Annual Unity Project Golf Classic

Firerock Golf Club September 20, 2011

\$36,000 raised thanks to all of our golfers and sponsors

The Table & Chair Co.  
Duo Building  
Siskinds  
FireRock Golf Club  
TST Overland Express  
Gamma-Dynacare  
Business London Magazine  
Canada Steel  
May McConville  
Trojan UV  
Century 21 First Canadian  
Davis Martindale  
Len Foran  
London Commercial Realty  
Wilson & Associates Contractors  
CAW Local 27  
CAW Local 1520  
CAHPI Ontario  
PricewaterhouseCoopers

Libro Financial Group  
London St. Thomas Association of Realtors  
Shillingtons Lawyers  
London Life  
GAP EnviroMicrobial Services  
Marie Kelley Bookkeeping  
Deb Juby/Michael A. King CA

Golf Committee  
Rick Odegaard, Tom Sheppard,  
Rolfe Denda, Rick Spencer,  
Jeanne Campanale, Tammy Connor

**FORE** relief of  
homelessness

## Dickens' A Christmas Carol - Dec 14 2011

800 enjoyed our 4th annual lively dramatic reading with music by Orchestra London joined by 130 voice choir. \$36,000 raised through sponsorships and pay-what-you-can donations at the door in this joint fundraiser with OLC.

CONDUCTOR  
Alain Trudel

CHORAL DIRECTOR  
David B. Weaver

HOST - CBC RADIO  
GARY ENNETT

CHOIR  
H.B. Beal Singers  
The London Singers

THEATRICAL DIRECTOR  
Jeff Culbert

NARRATORS  
Jeff Schlemmer  
Ian Leach  
Lucy Lee  
Beth Traynor  
Jamie Caskie  
Claude Pensa

ROOFTOP Sponsor  
Don and Joan Smith

STAR Sponsors  
Siskinds LLP  
Lerners LLP  
Cohen Highley  
Harrison Pensa

GOLD Sponsors  
Ledroit Beckett  
EllisDon

SILVER Sponsors  
Patton & Cormier  
McKenzie Lake  
Hicks Morely

BRONZE Sponsors  
Libro Financial Group  
LSTAR  
Culinary Catering

ACCESSIBILITY Sponsor  
Cohen Highley

Go to [unityproject.ca](http://unityproject.ca) to view more event photos.

# London's best arty-party for relief of homelessness



More than 250 enjoyed 360 degrees of arty-party ambiance inside the art-deco doors of The Palace Theatre - April 5th 2012. A stellar roster of 71 artists included renowned, youth, New School of Colour, CAW Local 27 and UP residents. The quality of the art was fantastic in a wide range of styles and mediums. Janice Zolf, /A\ London's former Arts and Entertainment Editor graciously emceed and took home the inaugural My Life in Colour Award to honour her remarkable embrace of Unity Project and UPwithART. We were all moved by CTV London Nick Scott's touching video and wowed by Jeremy Jeresky's performance art, *This Is The House That Art Built*. DJ SOPE, Dutch Rutherford and Mediafrenzy took turns laying down the tunes to get the after-hours crowd dancing. We all came away with something to treasure whether a work of art or a very memorable moment - and net \$22,000 to support our program. To view all event photos go to [upwithart.ca](http://upwithart.ca).

Presenting Sponsor Canadian Auto Workers Local 27

Media Sponsor CTV London

Gallery Sponsors Callon Dietz and Duo Building

Gold Sponsor TD Bank Group, M.J. Hickey, 3M

Silver Sponsors Libro Financial, LEDC, Neustadt Springs Brewery

Community Partners Museum London, Framing and Art Centre, Strand Fine

Art Services, Julie's Total Framing, London Fine Art Framing, IAMFABIAN,

Thielsen Gallery, Michael Gibson Gallery

Committee and Advisors Sarah White, Mandi Fields, Tiffany Bulea, Brian Meehan, Jeremy Jeresky, Andrew Smythe, David Bobier, Jamelie Hassan, Wyn Geleynse

Megan Arnold

Marc Bell

Ross Bell

Ben Benedict

Ron Benner

Anthea Black

David Bobier

Sean Couchie

Sarah Curran

Mark DeLong

Rai Demopoulos

Cailen Dye

Ayla Ernst

Michael Everett

GATES

Wyn Geleynse

Sky Glabush

Jamelie Hassan

Patrick Howlett

Joseph Hubbard

Geoffrey Hume

Kirtley Jarvis

Kelly Jazvac

Jeremy Jeresky

James Kirkpatrick

Lewis Klug

Don Krauskopf

Raymond Langer

Peter Lebel

David Lewis

Amy Lockhart

Endelio Lopez

Nohemi Taylor

Sarah Lund

Alena Luqueno

Patrick Mahon

Nicole Manelle

Al McGrath

Jason McLean

Trevor McNaughton

David Merritt

David Mitchell

Kim Moodie

Rob Nelson

Tom Paisley

Michelle Palleschi

Angelly Parra

Pooks

Leslie Putnam

Jamie Q

Jen Romnes

Sarah Scope

Ibrahim Shalaby

Geordie Shepherd

Tatiana Shulman

Chris Snedden

Pamela Story

Richard Sturgeon

Diana Tamblyn

John Tamblyn

Joel Terry

Peter Thompson

Larry Towell

Matthew Trueman

Kelly Wallace

Gigi Weller

Anna Wieselgren

Billy Bert Young

Andrew Zuckerman



# Realtors really know how to throw a party!



Unity Project is lucky to even know the London St. Thomas Association of REALTORS (LSTAR). As one of five of its' principle beneficiaries, LSTAR hosts a Christmas Gala on our behalf. In 2011 over 500 attended raising \$16,000..and all we have to do is dress up, show up, dine and dance! Special thanks to Betty Dore, Stacey Evoy-Smith and her gala planning committee and to the Titanium Sponsors D&H Limited Partnership, Chinneck Law Professional Corporation, Club Real Estate, Royal Bank Canada, Realty Executives, TD Canada Trust, Homes & Land Magazine. In sum, LSTAR and the REALTORs Care Foundation have contributed over \$70,000.

# Celebrating our 10th Anniversary



On August 11, 2011 some 100 people including many founding members (pictured left/top) gathered at Campbell Memorial Park to commemorate the tent city protest that rocked their world, shook up London, expressed their love for our city and sparked the Unity Project. Several moves and three years later, doors opened at our Dundas Street facility. A grant from the City of London helped purchase the property and over \$500,000 invested with support from CAW Social Justice Fund, Ontario Trillium Foundation, Home Depot, Duo Building, London Dental Community Cares, Canada Mortgage and Housing Corporation and Arcangelo Rea Family Foundation



## Founding Members

Elizabeth Antunes

Jeremy McNaughton

Rachel Ayres

Larry McNaughton

Julie Baumann

Trevor McNaughton

Thomas Cermak

Nathalie Moynagh

Kara Downer

Matti Paquiz

Jessica Fortney

Aaron Pellerin

Brandon Gratt

Ron Rhiel

Jesse Greener

Tom Sierzenski

Simona Irwin

Ron Sinnamon

Rob Kosegi

Susan Smith

Kurt Kostuk

Brett Watson

Charlene Lazenby

Candy Watson

Matt Leyes

Wayne Watson

Ashley McDonald

Sandy White

Mike McGregor

Luke Woodyard



# development report

Over half of UP's operating costs are supported by the Province of Ontario and City of London on an 80:20 cost sharing ratio. UP provides services well beyond the scope of this core funding, offering shelter for individuals otherwise deemed ineligible, drop-in services, life skills programming, case management, housing support and more. Informed and compassionate individuals, corporations, labour organizations, private foundations and groups give generously to support our work. THANK YOU!!!! As part of our commitment to you and our planet, we combine fundraising appeals with newsletter mailings and limit these to twice annually.

A minimum 1500 compassionate individuals provided both in-kind and financial support through a variety of appeals, events and campaigns. Names are withheld to protect the privacy of individuals.

## Corporate Giving

3M Canada  
Dairy Queen Fleetway  
DEBCO SOLUTIONS  
Ducharme Systems  
East Village Coffee House  
EasyDNS Technologies  
General Dynamics  
Highland Country Club  
Home Depot  
Imperio Banquet Hall

John's Valu-Mart  
Kellogg Canada  
L.C. Enterprises  
Mark Goris Electric  
M.J. Hickey Ltd.  
McCabe! Promotional  
On The Move Organics  
Rainbow Cinema  
Sobeys  
Zavitz Insurance

## Labour Orgs and Employee Groups

CAW Local 27  
CAW Local 1520  
CUPE Local 101  
CUPE Local 107  
City of London Charity Chest  
OPSEU Local 102  
CAW Local 88  
OPSEU London Area Council  
3M ECCO

City of London Charity Chest  
Duo Building Employees  
Kellogg's ECCO  
Startech  
UWO Faculty Association  
Western Law Student Legal Society  
2011 Government Of Canada  
Workplace Charitable Committee  
United Way - Ottawa

## Foundations Giving

Arcangelo Rea Family Foundation  
Agape Foundation Of London  
Catherine Donnelly Foundation  
Johansen-Larsen Foundation  
Ladybug Foundation  
Lawson Foundation  
London Endowment for Heritage Fund

London Lawyers Feed the Hungry  
REALTORS Care Foundation  
Architectural Conservancy Society  
Sisters Of St. Joseph  
United Way of London Middlesex  
London Community Foundation  
*donor directed funds include*  
Haines Family Fund  
McDonald Pierce Family Fund

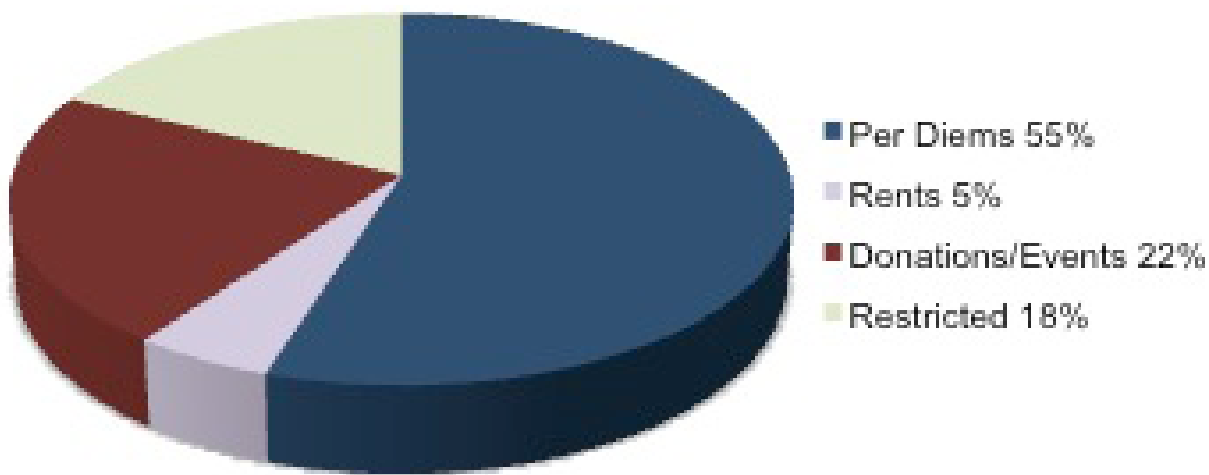
## Third Party Fundraisers

Army Navy Air Force #393 (Ladies)  
Western Ontario Bowls Association  
London St. Thomas Associate Of REALTORS (LSTAR) Christmas Gala  
Belmont Lioness Club  
Sigma Chi  
Multiple Sclerosis Society of Canada

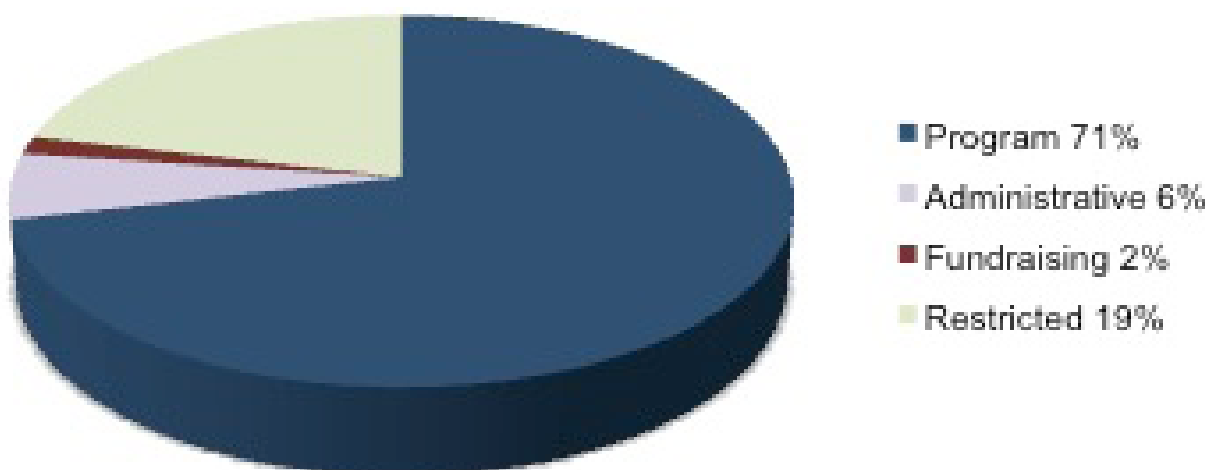
# financial report

april 1 2011 to march 31 2012

## REVENUE MARCH 31, 2012




## EXPENDITURES MARCH 31, 2012



CONDENSED BALANCE SHEET ENDING MARCH 31	2012	2011	2010
ASSETS			
Cash	\$364,873.00	\$71,578.00	\$41,635.00
Accounts Receivable	\$51,986.00	\$87,687.00	\$96,107.00
Prepaid Expenses	\$5,685.00	\$5,685.00	\$5,685.00
Capital Assets	\$583,538.00	\$549,344.00	\$563,603.00
<b>TOTAL ASSETS</b>	<b>\$1,006,082.00</b>	<b>\$714,294.00</b>	<b>\$707,030.00</b>
LIABILITIES AND ACCUMULATED NET ASSETS			
Current Liabilities	\$101,152.00	\$56,369.00	\$37,634.00
Long-Term Debt	\$114,587.00	\$102,801.00	\$105,891.00
Deferred Contributions	\$371,235.00	\$253,313.00	\$246,558.00
Accumulated Net Assets	\$317,726.00	\$301,811.00	\$316,947.00
<b>TOTAL LIABILITIES</b>	<b>\$1,006,082.00</b>	<b>\$714,294.00</b>	<b>\$707,030.00</b>

CONDENSED STATEMENT OF REVENUE & EXPENDITURES	2012	2011	2010
REVENUES			
Per Diems	\$500,279.00	\$494,900.00	\$448,641.00
Rents	\$46,562.00	\$52,964.00	\$50,943.00
Donations/Events	\$201,843.00	\$153,728.00	\$116,360.00
Restricted	\$161,682.00	\$90,638.00	\$156,595.00
Amortization	\$25,176.00	\$9,865.00	\$10,274.00
<b>TOTAL REVENUES</b>	<b>\$920,687.00</b>	<b>\$802,095.00</b>	<b>\$782,813.00</b>
EXPENDITURES			
Program	\$645,778.00	\$630,437.00	\$549,299.00
Administrative	\$51,428.00	\$58,547.00	\$53,583.00
Fundraising	\$14,319.00	\$6,893.00	\$2,605.00
Restricted	\$193,248.00	\$95,043.00	\$155,299.00
Amortization	\$25,176.00	\$26,310.00	\$24,970.00
<b>TOTAL EXPENDITURES</b>		<b>\$817,230.00</b>	<b>\$785,756.00</b>
<b>NET</b>	<b>\$15,914.00</b>	<b>-\$15,135.00</b>	<b>-\$2,943.00</b>

These financial statements are condensed from the audited Financial Statements. Complete Audited Statements are available upon request.



717 Dundas Street  
London ON N5W 2Z5  
Frontline 519 433 8700  
Business 519 433 8809  
[www.unityproject.ca](http://www.unityproject.ca)



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Unity Project for Relief of Homelessness in London (official)



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